We must find time to stop and thank the people who make a difference in our lives.

—John F. Kennedy
“Alone we can do little; together we can do so much.”
—Helen Keller

The legendary author and activist’s words ring true as we reflect on our history and envision our future.

Measuring Success

At Phoenix House, our alumni tell us that recovery is not measured in major milestones, but in small moments. These everyday victories make the difference between a life of desperation and one of hope:

“The morning when my sister called, not out of worry or fear but just to chat.”
“The first night it was me, not my wife, who got up to care for our newborn baby.”
“The day I got a steady job to support my family.”

Nearly half a century ago, Phoenix House was born out of a conviction that people struggling with substance abuse could change the course of their lives—step by step, moment by moment, one day at a time. In an era when many considered addiction impossible to overcome, our founder Mitchell S. Rosenthal, M.D. brought his expertise to a group of heroin addicts fighting to stay clean in a Manhattan brownstone. His guidance helped them find lasting sobriety.

From its origins as a pioneering addiction treatment program in New York City, Phoenix House now spans more than 130 programs across the country, delivering comprehensive behavioral health care and supportive services.

Our growth and evolution can be attributed to the dedication of our staff, the increasing effectiveness of our evidence-based care, the generosity of our Boards of Directors and supporters, the commitment of our government partners, and most importantly, the strength and resolve of those we serve.

We are proud of our progress—and we look to the future with confidence in our ability not simply to survive, but to thrive. Whatever challenges lie ahead, our clients will remain at the heart of everything we do. It is their resilience and indomitable spirit that have inspired us for nearly five decades—and will energize us for years to come.

When the small triumphs of recovery add up, the difference is profound. As we move ahead, we do so with the steadfast belief we have held since our earliest days—that each person who walks through our doors deserves compassion, dignity, and a fighting chance to become whole again.

Thomas W. Jasper
Foundation Board Chairman
Since the passage of the Affordable Care Act (ACA) and mental health parity legislation, more underserved Americans—those for whom we have long advocated—now have access to life-saving care. Notably, the ACA also includes provisions to ensure that more individuals involved in the justice system acquire health insurance and find treatment upon their release. Related criminal justice reforms support treatment as an alternative to incarceration, so that fewer Americans with the disease of addiction wind up in jail or prison.

While there is more work to be done to realize the promise of these reforms, key changes have been implemented. 2014 saw the expansion of Medicaid in selected states and the opening of state-based health insurance marketplaces for individuals and small businesses. These changes allow us to advance our historic mission to serve men, women, and teens from all walks of life. However, health care reform also means that we must adapt to tremendous shifts in the landscape. The health care system continues to move away from a fee-for-service model toward managed care, creating greater demand for accountability, cost savings, outcomes data, and evaluation. As more provisions of the Affordable Care Act take effect, we must continue to enhance our services while facing a possible reduction in government funding.

Embracing the “can do” attitude that has defined us from the start, we have viewed these challenges not as roadblocks, but as opportunities. Our accomplishments over the past year reveal the strides we have made to better serve our clients and help them transform their lives. In FY2014, there were 19,250 treatment admissions at our programs across the country, a 20 percent increase over the past three years. Over the past five years, we have also seen a 31 percent reduction in clients who left before completing treatment.

Key to our success is our willingness to work together for a common purpose: to do whatever it takes to help those struggling with addiction manage, treat, and control this disease.
Where We Are Today

Throughout the country, more than 130 Phoenix House programs provide a broad array of behavioral health services and receive about 19,000 treatment admissions each year. Here’s where our services can be found.
Meet the difference makers
Making a Difference in So Many Ways

SPECIALIZED CLINICAL PROGRAMS & SERVICES
Phoenix House’s time-tested residential and outpatient care now includes a variety of specialized clinical programs and services, all with the same goal: to make a difference in the lives of the men, women, and teens we serve.

Opioid Addiction Treatment
The Centers for Disease Control and Prevention calls addiction to opioids—a class of drugs that includes prescription painkillers and heroin—the worst drug crisis in United States history. We are addressing this epidemic head-on. In Rhode Island, for example, we are training staff and clients to store and administer the opioid overdose antidote naloxone. At our ambulatory withdrawal and stabilization program in Long Island City and our new short-stay inpatient program in Lake Ronkonkoma, New York, we continue to see positive results from the use of buprenorphine, a frontline opioid addiction treatment. We are also developing a new outpatient center that can provide long-term treatment for people with opioid addiction using a chronic disease management model.

Mental Health Services
Addiction and mental health conditions are often interconnected. Many people with mental illness attempt to dull their symptoms with drugs and alcohol—and conversely, many people who abuse drugs experience the onset of mental health problems. In fact, about 30 percent of our treatment admissions have a co-occurring substance use and mental health disorder. Understanding the complex relationship between these diagnoses, nearly all of our programs provide psychiatric consultations, evaluations, and medications as needed. We also offer programs geared specifically for individuals struggling with both drugs and mental health disorders.

Medical Services
As the Affordable Care Act brings addiction treatment into the realm of mainstream medicine, we are more dedicated than ever to addressing the full spectrum of health care needs. At a number of locations, we provide primary care, psychiatric services, and medication-assisted treatment. In New York, many of our programs have state-licensed medical and dental clinics on-site, staffed by physicians, dentists, registered nurses, and other specialists. In other parts of the country, our doctors and nurses treat clients and partner with community clinics and medical centers as needed. With the support of the nonprofit Vision to Learn, teens at our Phoenix House Academy in Los Angeles receive yearly vision check-ups and eyewear prescriptions, which boost not only their wellness, but also their performance in school.
Mother and Child Services
When a mom gets the help she needs, she alters not only the course of her life, but her entire family’s—for the better. At our Demeter House in Virginia, our Dorchester Center in Massachusetts, and our Mother and Child Program in New York, pregnant women and mothers with young children find safe, nurturing environments where treatment is combined with parenting curriculum. In FY2014, we expanded these services with our new Women’s and Children’s Program in Orange County, which responds to the unique needs of women struggling with substance abuse and mental health issues.

Military Services
War takes a toll on current and former military personnel—and too often, drugs become a way to numb physical and emotional wounds. Phoenix House proudly serves our nation’s bravest—and their families—with programs specially designed to address servicemen and women’s unique needs, including treatment for post-traumatic stress disorder (PTSD) and readjustment challenges.

Youth Services
Since 1983, our Phoenix House Academy model, recognized by the Substance Abuse and Mental Health Services Administration’s National Registry of Evidence-Based Programs and Practices, has enabled thousands of teens to recover from addiction while attending on-site accredited high schools. This year, we have continued our legacy of innovation. At our Hill A. Feinberg Academy in Dallas, we created and implemented a new adolescent treatment framework called Investigate Strengths, Consider Possible Selves, Acquire Necessary Skills, Nurture Hope (I CAN). This model incorporates positive psychology based on the wiring of the teen brain.

Prevention and Intervention Services
Recognizing that the best time to address substance abuse is before it starts, we are increasing our prevention and early intervention efforts. In California, for example, we launched our Behavioral Health Intervention and Support Services (BHIS). This new effort includes family programming designed to enhance communication between parents and children; small group sessions for elementary and secondary school students; and classroom prevention lessons that promote a positive, healthy lifestyle. The program now serves 27 Orange County public schools and has already touched more than 14,000 students’ lives.

Housing Services
We are fully committed to helping those we serve find stable, secure living environments as they transition back to the community. This year, the Rhode Island Council on Alcoholism and Other Drug Dependence (RICAODD), a Phoenix House program, opened two new recovery houses, one for men and one exclusively for veterans. In Virginia, the Department of Health and Human Services recently recognized our Independence House for successfully obtaining housing for 94 percent of clients upon program completion. These newly sober adults now have permanent homes and jobs, factors that vastly improve the likelihood of sustained recovery.

Vocational Services
Recognizing that stable employment significantly increases clients’ chances for lasting recovery, Phoenix House helps adults in treatment gain practical vocational skills. At our Career Academy in Brooklyn, for example, clients have the opportunity to chart new paths in culinary arts, building maintenance and repair, and more. Thanks to a generous donation from pop superstar Beyoncé and her mother and business partner Miss Tina Knowles, we also offer a seven-month cosmetology training program in our state-of-the-art Beyoncé Cosmetology Center.

Educational Services
“I help turn ‘I can’t’ into ‘I can.’” These were the words of a literacy specialist at one of our programs, where clients uncover academic strengths they never knew they had. Partnering with local school districts, we offer small classrooms and personalized instruction, so clients are prepared to graduate, work toward their GED, or return to their home schools.

Phoenix Rising Music Program
As many of our clients have discovered, music provides an outlet to express in song what may be difficult to express in a counseling session. With support from singer-songwriter Kara DioGuardi, our music studios allow teens and adults to record original tunes—and to heal through the process.

7.7 million adults aged 18 and older struggle with co-occurring substance abuse and mental health disorders.

BEYOND CLINICAL CARE: SUPPORTIVE PROGRAMS & SERVICES
Throughout our history, our focus has remained the same: How do we help our clients, their families, and their communities eliminate the debilitating effects of drug addiction from their lives? We recognize that the answer to that question lies in providing not only high-quality clinical care, but also a host of other vital services.

7.7 million adults aged 18 and older struggle with co-occurring substance abuse and mental health disorders.
Performing and Visual Arts
“It’s not me. It’s the character.” This is the refrain we hear from clients who find that by assuming a different identity, they are able to give voice to feelings they’ve suppressed. In addition to acting and scriptwriting, adults and teens also enjoy other opportunities for creative expression, ranging from mural painting to Aztec dance.

Recreation and Fitness Programs
Physical fitness is a vital part of lasting recovery—and our programs across the country help clients discover the value of daily exercise. With the support of staff coaches and recreation therapists, clients set personal fitness goals, participate in sports teams, and enjoy outdoor activities, from fishing to hiking to martial arts.

Yoga and Meditation
At Phoenix House, we believe wellness and recovery go hand in hand. In our yoga and meditation workshops, clients stretch their bodies and their minds as well—learning to recognize their bodies’ signals, harness a calm response, and find inner peace within a raucous outer world.

Horticultural Therapy
For Phoenix House clients, gardening is more than just a pastime. It’s a therapeutic tool that helps them reduce stress, develop a sense of pride, hone their problem-solving skills, and connect to their natural surroundings. In a number of our programs, adolescents and adults nurture a variety of plants and flowers. Clients also grow their own vegetables, taking this educational, team-building activity from seed to dinner plate.

Animal Therapy
Our clients know the enormous joy and comfort an animal can provide. At our Academy in San Diego, for example, adolescents bond with dogs and other pets that live on the expansive, mountainous grounds. Teens who participate in equine therapy conquer their fears by learning to trust their animals—and themselves.

An estimated 1.3 million adolescents aged 12 to 17 have a substance use disorder.
The family is one of nature’s masterpieces.
—George Santayana

The Difference Between Going It Alone and Going With Confidence Is Family.

At Phoenix House, we know that addiction is a family disease. Parents, grandparents, children, spouses, and anyone a client considers “family” often need guidance to make sense of substance abuse and support loved ones in recovery. They may frequently benefit from care themselves. Under the direction of our Center on Addiction and the Family (COAF), we offer family-informed treatment in various ways:

**Educating and Supporting Families**

During visiting days at our residential treatment centers, family members can connect with their loved ones and gain a better sense of how treatment looks and feels. At our Dublin Center in New Hampshire, Family Days include recreational activities, meals, and support groups. Our Phoenix House Counseling Center in Virginia is among the programs that host a regular Concerned Persons Group, where families can learn about supporting relatives in recovery and caring for themselves in the process. Other programs, like our Judge John C. Creuzot Judicial Treatment Center in Texas, offer family education programs that cover topics ranging from relapse prevention to conflict management.

**Healing Bonds with Teens**

At our adolescent programs, parent education workshops and support groups for family members are an important part of treatment. For example, the Strengthening Families Program at Phoenix House Academy in Los Angeles gives parents and adolescents the opportunity to enhance and practice their communication and problem-solving skills. Young people are also the focus of our revitalized Parents as Treatment Partners (PATP) groups in New York, which aim to increase adult involvement by educating caregivers and setting the stage for regular, meaningful contact.

**Helping Parents in Treatment**

Building Bridges, a parenting group offered at a number of our programs, helps clients with children of any age discover what it means to be a parent in recovery, explore how they were parented, and become the parents they want to be. This program, and our Phoenix Fathers group for dads, will reach many more parents in 2015.

**Enhancing Family Care through Training**

Phoenix House’s Center on Addiction and the Family (COAF), which develops and supports family services for our programs, released a series of videos to train staff on working with family members and clients when family issues surface in treatment. This video series will be launched nationally by the beginning of 2015. A second video series for adolescents in treatment is also planned for the coming year.
Our Point of View

We are more committed than ever before to informing and shaping public discourse around issues that matter most to our field. In 2014, we have expanded our advocacy efforts—and the results have been extraordinary. From testifying before the Senate to achieving a record of more than 1.4 billion media impressions, we’ve been at the table for critical conversations about addiction, treatment, and drug policy.

About 40,000 Americans die from accidental drug overdoses each year, mostly from opioids.

Physicians for Responsible Opioid Prescribing (PROP)
As we accelerate our policy efforts, we’re proud to have joined forces with PROP, an advocacy group dedicated to curbing our nation’s opioid addiction epidemic. Co-founded by our Chief Medical Officer Andrew Kolodny, M.D., this grassroots organization has become a major force in the fight to bring America’s opioid scourge under control. Now part of Phoenix House, PROP will continue to advocate for the thousands of patients and families who have been affected by this public health crisis. We are energized by PROP’s work and we look forward to helping the movement advance.

Never doubt that a small group of committed citizens can change the world. Indeed it is the only thing that has.
—Margaret Mead
The Issues We’re Passionate About... and the Phoenix House Experts Who Champion Them

Understanding the Teen Brain

"Adolescents are vulnerable—and not just to pot. That’s how they are programmed. They make rash and risky choices because their brains aren’t fully developed. The part of the brain that censors dumb or dangerous behavior is last to come online (generally not before the mid-20s). When you link adolescent pleasure-seeking and risk-taking to marijuana’s impairment of perception and judgment, it isn’t surprising that a 2004 study of seriously injured drivers in Maryland found half the teens tested positive for pot. Marijuana impairs learning, judgment, and memory—no small matters during the adolescent years—and it can do lasting harm to the brain. Most disturbing is a recent discovery that marijuana can make lasting changes in ‘working memory,’ a brain structure critical to reasoning and a source of ready recall for basic information like telephone numbers and solutions to everyday problems."

Mitchell S. Rosenthal, M.D.
The Wall Street Journal

"A robust, objective analysis of outcomes in Colorado and Washington is the only way to determine the best policy on this issue, but for now it is too early to make a sound judgment. What we do know is that marijuana is harmful, particularly for the still-developing adolescent brain. As we’ve seen with alcohol and tobacco, imposing a minimum age will probably not be enough to prevent a spike in teenage use and addiction. Considering this likely consequence, not to mention the economic burden of regulating the drug and treating new problematic users, we may find that the societal costs of legalization outweigh the benefits. However, if we make pronouncements before we see the research, we’re jumping the gun. Let’s let the facts speak for themselves."

Howard P. Meitiner
PHOENIX HOUSE PRESIDENT AND CEO
The New York Times

Leading with the Facts on Legalization

"It’s going to take a village to change the status quo. We must improve care for kids before they turn to a life of violence. The attitudes they learn now will likely last a lifetime, and it’s our job to listen, understand, and help. We must train teachers to better reach their students and intervene early. Throwing kids out of school, calling the police—it’s simply not working. Why? Because we don’t always know a student’s history of trauma or abuse. We don’t know what baggage that child is carrying around to make him or her act this way. So instead of passing the problem along to the jails, we need to get these kids into treatment so they can learn the root cause of their behaviors and begin to heal.”

Howard P. Meitiner
PHOENIX HOUSE PRESIDENT AND CEO

Early Intervention: Stopping the School-to-Prison Pipeline

"More than 80 percent of college students drink alcohol, and about half of them binge drink; almost two million of them meet the diagnostic criteria for substance abuse and dependence. The consequences of all this alcohol consumption are disturbing. Close to 2,000 college students between the ages of 18 and 24 die each year from alcohol-related injuries, and alcohol is a factor in two out of three student suicides. Binge drinking, in particular, leads to increased drunk driving, violence, and unsafe sexual activity. We, as parents, government officials, educators, and a society, need to be educating our young people about the risks inherent in college-age drinking and working to prevent it—not celebrating it."

Elizabeth Urquhart
SENIOR DIRECTOR, PHOENIX HOUSE SAN DIEGO

Educating Our Youth

"If we hope to prevent new cases of opioid addiction, the medical community must begin prescribing more responsibly, so that we don’t indirectly addict our patients and so that we don’t indirectly cause addiction in non-medical users by stocking medicine chests, high school classrooms, and college dorm rooms with a hazard. This man-made public health catastrophe has left millions of Americans with a chronic life-threatening disease. However, with treatment, recovery is possible. I have been treating this disease for more than ten years. I have had a chance to see my patients get married, hold jobs, have babies, and lead fully productive lives in recovery. We must do both—prevention and treatment. If we only curtail overprescribing without also expanding access to treatment, overdose deaths will remain at historically high levels and heroin will continue flooding into neighborhoods across the country."

Andrew Kolodny, M.D.
PHOENIX HOUSE CHIEF MEDICAL OFFICER
Testimony, Senate Caucus on International Narcotics Control

Curbing Opioid Addiction: A Multi-Pronged Approach

"Although health care reform requires equal insurance coverage for substance abuse treatment, we have yet to see real parity in addiction and mental health treatment. When someone asks for treatment, there should be no closed door and very few impediments—and inpatient care should be accessible to anyone who needs it. Although some insurers may object to the higher cost of inpatient treatment, we can’t consider dollars without calculating the even higher cost of refusing someone the treatment they really need. Meeting all of someone’s needs—medical and mental health—in one facility saves costs now. Preventing a potential relapse and an emergency room stay by providing proper care saves costs later, too.”

Patrick B. McEneaney
SENIOR VICE PRESIDENT AND REGIONAL DIRECTOR, PHOENIX HOUSE NEW ENGLAND AND PHOENIX HOUSE FLORIDA

Making Good on Parity’s Promise
it is your place in the world; it’s your life. Go on and do all you can with it, and make it the life you want to live.

—Mae Jemison

Why We Rise Each Day:
True Stories of Recovery

HAYLEY At age 3, Hayley was taken away from her mother, who was addicted to drugs. By 12, Hayley was, too. They were reunited by then, but not for long—Hayley’s mom died in a car accident when Hayley was 14 and both of them were high. A court ordered her into treatment, and her grandmother sent her to Phoenix House. It took Hayley four months to abide by the rules, but she reached a turning point when a staff member threw her a quinceañera to mark her 15th birthday. “It made me feel like someone cared. I decided to give treatment my all," Hayley explains. Today, she’s married, trained as a medical assistant, and has been sober for nine years.

“I had a slip, but I was able to use the skills I learned at Phoenix House to get back on track.”

ALEX Growing up, Alex was in Cub Scouts, involved in sports, and thought life was good. That changed when he was 13 and friends asked if he wanted to try marijuana. “I heard it wasn’t as bad as school anti-drug programs made it out to be,” Alex recalls. He started smoking pot regularly and then moved on to painkillers and heroin. When he found himself stealing his family’s Christmas money to pay for drugs, “I realized I was at my knees to my addiction,” he says. He tried to leave his long-term treatment fate to the roll of a penny but ultimately took fate into his own hands and decided to go to Phoenix House. There he learned to deal with triggers that made him want to use. “It made me unhappy—but it showed me how to deal with being unhappy,” Alex explains. He has now graduated high school and hopes to become a drug and alcohol counselor.

“I knew if I truly wanted to stay clean I had to suck up my pride and go into further treatment.”

“I had a slip, but I was able to use the skills I learned at Phoenix House to get back on track.”

CLIENTS

Hayley

Alex
SUZY When Suzy went to college to study acting, she became involved with marijuana, alcohol, and an abusive boyfriend who introduced her to cocaine. Eventually, she started selling drugs, too, and became addicted to heroin. But it wasn’t until she robbed her family for drug money that she realized she was an addict. She struggled for a decade, but at age 36, treatment finally stuck. She and her Phoenix House counselor were at last able to work on emotions she had kept inside. She joined an acting program for Phoenix House clients, and “all those old feelings of being creative came back to me,” Suzy recalls. After first working as an intern, she now holds a full-time staff position with the Stella Adler Outreach Program. “I entered treatment spiritually bankrupt. Now I have faith and hope,” says Suzy. “I’m living life beyond my wildest dreams.”

ERIK started drinking when he was 13. “I’d had freedom since I was a kid and could basically do whatever I wanted,” he recalls. He considered himself a social drinker, until he got arrested and ended up in a group home—then juvenile hall. But a judge believed in Erik and sent him to the Phoenix House Academy. There Erik got the structure he needed and saw “how life really should be, doing day-to-day things sober,” he explains. “It made me feel really good about myself, seeing how much I could accomplish.” He’s in college and hopes to become a psychologist specializing in child trauma. “Recovery is not easy,” he says, “but it’s not impossible.”

SARAH attended prestigious private schools as a child and had what she calls an “addictive personality”: hugely driven with a deep desire to be “cool.” She began smoking marijuana at age 12, but her drug use escalated during her parents’ divorce. At 17 a hospital referred her to Phoenix House. She entered treatment with no intention of staying sober. “What kept me off drugs initially were the drug tests and house arrest,” Sarah admits—but then she saw a friend overdose and committed herself to recovery. She credits Phoenix House with teaching her how to harness her energy for good, not self-destruction, and deal with her emotions. Sober nearly 18 years, she now has her own business and a strong marriage and hopes to have a family of her own one day.

KEVIN came from a good family with a churchgoing mother and a father in the National Guard. But none of that mattered when he was 15 and someone offered him something to sniff. “As soon as I took it I was hooked,” Kevin recalls. He wanted to stop but it was 1970, and treatment wasn’t the norm. He eventually found help after an arrest and court order. During his time at Phoenix House, he was featured on a poster that said, “Take a chance on a kid.” That’s when Kevin realized: “Phoenix House took a chance on me.” He used that chance to make a better life for himself. He relapsed once, but “I already had that taste of what a good, clean life was like from my time in Phoenix House,” he explains. Today Kevin has a lucrative career, two children, and 25 years of sobriety.

“The staff saw something in me I couldn’t see in myself and for that, I am forever grateful.”

“My judge told me that he still had faith in me.”

“Phoenix House taught me how to harness my energy for good, not for self-destruction.”

“I remember one of the guys at Phoenix House said, ‘You have to make a life for yourself.’ That stuck with me.”
think a hero is any person really intent on making this world a better place for all people.
—Maya Angelou

Our Supporters Make More Than a Donation. They Make a Difference.

They provide vital support and visionary leadership. They serve as our unofficial ambassadors and make our life-changing programs possible. In myriad ways and on a variety of fronts, they demonstrate corporate responsibility and individual generosity. They are our friends and donors, and they are indispensable difference makers. Because of their contributions, 2014 saw great fundraising achievements, with record-breaking events, new grants, and continued dedication. We are grateful for this opportunity to celebrate the highlights.

TREASURED TRADITIONS
In November 2013, Phoenix House held the annual Fashion Award Dinner in New York City, honoring Tory Burch, CEO and Designer of Tory Burch LLC; John Demsey, Group President of Estée Lauder Companies; and Frank Doroff, Vice Chairman of Bloomingdale’s and a Phoenix House Foundation board member for over 10 years. More than 600 guests attended the event, helping Phoenix House raise a record-breaking total of more than $1.6 million. Ten percent of the evening’s proceeds went to the newly established Josh Doroff Scholarship Fund, in memory of Frank’s son. The scholarship fund will help provide critically needed substance abuse treatment services to young people who otherwise would be unable to afford it.
The Triumph for Teens Summer Party in the Hamptons, held at the oceanfront home of Fred and Robin Seegal in June 2014, raised an unprecedented $350,000. Emceed by Good Day New York anchor Rosanna Scotto, the event honored Allison and Howard Lutnick and Joel Schumacher for their commitment to Phoenix House’s mission of providing quality substance abuse treatment services to those in need. The evening also featured a performance by musician John Forté and speeches from our honorees and a Phoenix House alumna.

Phoenix House Texas welcomed more than 400 guests on April 30, 2014, to the Dallas Hilton Anatole for the annual Triumph for Teens Luncheon. Former First Lady Laura W. Bush was the featured keynote speaker. Co-chaired by Kathy Crow, member of the Texas Board of Directors, and Hill A. Feinberg, the Board’s chairman, the luncheon featured an overwhelming show of support from notable Texas philanthropists. WFAA Channel 8 news anchor John McCaa served as Master of Ceremonies, guiding luncheon attendees through the afternoon’s programming and highlighting the challenges faced by Texas youth, as well as the importance of family and community. The event raised more than $545,000 to support Phoenix House treatment services throughout the state.

For many years, Derek Jeter’s Turn 2 Foundation has been a loyal supporter of Phoenix House Florida. Turn 2 has been instrumental in expanding the reach and enhancing the clinical excellence of the Derek Jeter Center at Phoenix House Florida, a facility dedicated to helping adolescent boys and girls in the Tampa community learn positive lifestyles and recover from substance abuse. This year, the Turn 2 Foundation generously donated $100,000 to the Derek Jeter Center, further establishing it as one of the premier care providers for youth with substance use issues in Hillsborough County. Thanks to this remarkable generosity, the Center has been able to introduce new therapeutic approaches that appear to be working: In 2013, 95 percent of youth at the Center successfully completed treatment.

The Champlin Foundations have long been stalwart supporters of Phoenix House New England, and in 2014 The Champlin Foundations generously donated $52,000 to Phoenix House Exeter Center, Rhode Island’s flagship facility. This generous grant allowed the Center to make much-needed upgrades, greatly improving the quality of life for those in our care. This grant is the latest in The Champlin Foundations’ 30 years of support for Phoenix House New England.

NEW DIRECTIONS

At its inaugural Triumph Gala in May 2014, Phoenix House Mid-Atlantic honored Suzie and Bill Buck and the men and women of Cardinal Bank. Hosted at The Ritz-Carlton, Tysons Corner, the gala was a success with lead support provided by Cardinal Bank and the Bucks, as well as Hitt Contracting, Patrick A. Correnty, M.D., and Virginia Hospital Center. The event served as a platform to announce the newly established Young Adult Treatment Fund. In memory of John B. Buck, the Fund will provide financial means for treatment of substance use disorders for young people, ages 18–30, who are clinically in need of services and have exhausted all other funding sources.

Phoenix House Mid-Atlantic also received a $20,000 Community Impact Grant from United Way of the National Capital Area. This generous grant will fund an educational consultant to help our young adult clients get back on track for successful employment and educational pursuits, and prepare a stable plan as they reestablish productive lives after treatment.

Phoenix House California received a generous $250,000 grant from the W. M. Keck Foundation. The grant was directed to Phoenix House Venice, a facility for men with co-occurring substance abuse and mental health disorders, and who have been involved with the justice system—including those recently released from incarceration.

In June, American Express made a generous grant of $150,000 to Phoenix House Foundation for the Phoenix House Leadership Academy. The Academy will provide 40–50 emerging leaders with the tools and training they need to prepare for senior leadership roles at Phoenix House. This new initiative will help us retain a top-flight staff and ensure that we can provide the best possible care for our clients.
Phoenix House has grown and evolved tremendously since our inception, but our central goal remains constant: protecting and supporting individuals, families, and communities affected by addiction. To fulfill this promise, Phoenix House is committed to enriching our programming and expanding our reach.

Gifts of $1,000,000 or More

Phoenix House Guardian Society

Our Guardian Society partners have given more than $1 million during their lifetimes. They have made it possible for us to guide thousands of men, women, and teens from disrupted to productive lives, and their impact lasts long after a client’s last day of treatment. On behalf of all those who have benefited from their generosity, we extend our deepest thanks.

The Achelis & Bodman Foundations
Anonymous
J. Aron Charitable Foundation, Inc.
The Burton G. Bettening Corporation
Cedar Hill Foundation—Clare Potter
The Clark Foundation
Michael B. Goldberg
Monika & Charles Heimbold, Jr.
Carol A. Hettling & Frank T. Nickell
Conrad N. Hilton Foundation
Estate of Dorothy H. Hirshon
Bicky & George A. Kellner
The Dorothea L. Leonhardt Foundation—Joanne L. Cassullo
Ludelther T. Mertz Charitable Trust
Microsoft Corporation
Carole & Edward D. Miller
Joan Ganz Cooney
Peter G. Peterson
The David Tepper Charitable Foundation
Turn 2 Foundation, Inc.
W. M. Keck Foundation

Gifts of $100,000 or More

Renee & Hill A. Feinberg
Beyoncé G. Knowles
Ludelther T. Mertz Charitable Trust
Carole & Edward D. Miller
Joan Ganz Cooney
Peter G. Peterson
The David Tepper Charitable Foundation
Turn 2 Foundation, Inc.
W. M. Keck Foundation

Gifts of $50,000 or More

American Express Company
James E. Rolin
Robert B. Cessell
The Champlin Foundations
Dutch LLC
The Estée Lauder Companies, Inc.
Gary Troy Foundation
Hilt Family Foundation, Inc.
Althea & Robert Howe
Linda & Steve Ivy
The JPMorgan Chase Foundation
Anne Marie & W. Christopher White

Gifts of $25,000 or More

Annette Tapert & Joseph Allen
Anonymous
Anita & Truman Arnold Foundation
Artists & Writers Game—Leif Hope
BIF & Company
Francis P. Barrow
Donna & Scott Bickford
Helen Bolyki Estate
Bert E. Brodsky
Suze & Bill Buck
Lynn A. Carter

Coach, Inc.
Kathy & Harlan Crow
The Dallas Foundation
David B. Miller Family Foundation
David Yurman
Fossil Group
General Atlantic
The Green Foundation
Guess? Inc.
Michael Hegarty
Monika & Charles A. Heimbold, Jr.
Catherine Samuels
Jeremy Henderson
Hunt Consolidated, Inc.
Alexis & Thomas Jasper
Kate Spade New York
Bicky & George A. Kellner
Dalila & Laurence C. Leeds, Jr.
M.B. and Edna Zale Foundation
Macy’s and Bloomingdale’s
The Marc Haas Foundation
Lucinda & Tom Marinius
Jacqueline Barnathan & Kenneth B. Marlin
Suzanne & Patrick McGee
James L. Melcher
The Neiman Marcus Group
Oak Philanthropy Ltd.
Open Society Foundations
Nancy Perot
Sandra S. Pershing
Marie Brenner
Emest H. Pomaranz
Maureen White & Steve Rattner
Susan & William Riffkin
The Shubert Organization, Inc.
Rita & Burton M. Tansky
Theory—Andrew Rosen
Tory Burch LLC
University of Texas Arlington ICap
Veterans Healing Initiative
Anita & Byron Wien
Barbara A. Yastine
Selim Zilkha & Mary Hayley

Like many organizations, Phoenix House is largely dependent on government funding to provide for society’s most vulnerable and underserved. While this support covers many basic operational costs, it alone does not enable us to meet new challenges and remain a leader in our field. We rely on foundation grants, corporate support, and contributions from friends to maintain the standards of quality that have been the hallmark of Phoenix House for nearly five decades. Thank you to all our friends who helped Phoenix House make a difference in the fiscal year July 1, 2013-June 30, 2014.

Gifts of $15,000 or More

AHG
ADNY
Adrianna Papell Group
American Legacy Foundation
Ashley & Gregg Arnold
Bamey’s New York
BC International Group Inc.
Bfrey & Richard Block
Rose Marie Bravo
William Jackey
The Bristol-Myers Squibb Foundation
Burberry
Connie & John D. Carreker
John W. Carson Foundation
Lori & Eric Friedman
Gabelli Funds, Inc.
Granite United Way
Cheryl G. Healon, DelPIL
Gavin S. Herbert
Bruce E. Katz
The Kooples
The Levy Group
McCall, Parkhurst & Horton L.L.P.
Monadnock United Way
Timothy J. Noonan
Lockton Insurance Brokers, LLC
Perry Ellis International
PlainsCapital Bank—Lee Ann & Alan White
Saks Fifth Avenue
Kristi & John D. Schiller
Robin & Fred Seegal
Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates
Susan Wayne Strauss
Charitable Foundation
T. Boone Pickens Scholarship Endowment Fund at the Southwestern Medical Foundation
Peter Quick
Debbie & John Tolleson
In-Kind Support

We are grateful for the many individuals and corporations who have recognized the needs of our programs and provided in-kind donations to fill them. Whether they take the form of electronic equipment, computer software, home appliances, legal services, clothing, or food, these gifts make a huge difference in our clients’ daily lives.

In-Kind Donors

Allan Marshall Industries Inc.
American Indians of Court
Shazia Anam
Anonymous
Kevin R. Appel
Audio Video Salon
Barclays Center
Mary Jo & Richard Barrazzotto
The Beacon Theater
BJ’s Wholesale Club #351
Bloomington’s
Boston Red Sox
Breu La Te
Suite # 55 Buck
Heather & William Buck, Jr.
Caffé Oggi
Susan Cherney & Tom Callah
Café Carpio & Deutsch
Café Barone
Capriotti’s
Carolina Bank
Cassat’s Café
Cattel’s Theater
Chipotle Mexican Grill, Inc.
Jennifer Christiansen
Challita’s Famous Brands, Inc.
Church & Dwight, Co., Inc.
Colgate-Palmolive Company
Commonwealth Co., Inc.
Commonwealth Foundations
Consolidated Edison
Conrad’s Café
Corporation Solidarity, Inc.
Consolidated Edison Company
Court & Herb Cooper
Pamela Wright Interiors
Etreev
The Estee Lauder Companies
Feld Entertainment Inc.
The Felix and Elizabeth Rohatyn Foundation
Fondation Fellowship for New York City
Francois Fargue
Gifts for the Homeless, Inc.
Good360
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Feld Entertainment Inc.
Boards of Directors

Phoenix House Foundation
CHAIRMAN
Thomas W. Jasper
VICE CHAIR
Barbara A. Yastine
Chairwoman, President & Chief Executive Officer
Ally Bank
Francis P. Barron
Partner, Litigation
Cravath, Swaine & Moore LLP
Rose Marie Bravo CBS
Tina Brown
Tina Brown Live Media
Lynn Carter
Wole C. Coaxum
Managing Director, Sales & Segment Executive
JPMorgan Chase
Frank Doroff
Vice Chairman
Bloomington’s & Bloomington.com
Hall A. Feinberg
Chairman & Chief Executive Officer
FirstSouthwest
Eric J. Friedman
Executive Partner
Shulman, Arkin, Meisel & Wolf
Cheryl G. Healdon, DrPH
Dean of Global Public Health
New York University
Brendan L. Hoffman
Nancy Hoving
Robert M. Howe
Chairman
Montgomery Goodwin Investments
George A. Kellner
Founder & Chief Executive Officer
Kellner Capital Management
Laurence C. Leeds, Jr.
Chairman
Buckingham Capital Management
Wendy Fink Levey
Director
Epiphany Community Nursery School
Kenneth B. Marlin
Managing Partner & Founder
Marlin & Associates
New York LLC

Phoenix House Foundation
California
CHAIRMAN
Timothy J. Noonan
President & Chief Executive Officer
Lockton Insurance Brokers, LLC

Glenn F. Rotner
President
Cindy Crawford Home Licensing
Dorothy C. Thorne, LLP

Phoenix House Florida
CHAIRMAN
Sandra Murman
Commissioner
Bronze County
Donnaee Clinebell
Principal
Stalwart Capital
Jill Collins
Herb Goetschius
President & CEO
Cross Border Partners LLC
Julianne Holt
President & CEO
Phoenix House Foundation
Michael Murray
President & CEO
Phoenix House Foundation

Phoenix House New York
CHAIRMAN
Bruce McLeod
Executive Vice President
Commonwealth Consultants
Marc Merrick
Chief Administrative Officer
Hudson’s Bay Company
Edward D. Miller
Chairman, American Express
Century Bank
American Express Company
Sandra Murman
Commissioner
Bronze County
Timothy J. Noonan
President & Chief Executive Officer
Lockton Insurance Brokers, LLC
Peter H. Ottmar
Chairman

Phoenix House New England
CHAIRMAN
Sheri L. Switzer
Scott Bickford
Chief Executive Officer
Air Planning, LLC
Rachel K. Caldwell
Associate Legal Counsel, Health Care & Regulatory
CVS Caremark
Sean T. Cottrill
Vice President
Starkweather & Shepley

Phoenix House Mid-Atlantic
CHAIRMAN
Bruce McLeod
Executive Vice President
Commonwealth Consultants
Marc Merrick
Chief Administrative Officer
Hudson’s Bay Company
Edward D. Miller
Chairman, American Express
Century Bank
American Express Company
Sandra Murman
Commissioner
Bronze County
Timothy J. Noonan
President & Chief Executive Officer
Lockton Insurance Brokers, LLC
Peter H. Ottmar
Chairman

Phoenix House New York
CHAIRMAN
William C. Coaxum
Managing Director, Sales & Segment Executive
JPMorgan Chase
Richard H. Block
Maureen Case
Global Brand President,
Specialty Brands
The Estée Lauder Companies
Allan H. Cohen
Managing Partner
Nixon Peabody LLP
Tony DiSanto
Founder
DiSanto Vision LLC
Peter W. Emmerson
Tommy Gallagher
Lisa Simonsen
Senior Vice President & Group Head
The Simonsen Group
Douglas Elliman
Charlie Walk
Executive Vice President
Repubco
Phoenix House
Executive Leadership

Howard P. Mettiner
President & CEO
Phoenix House Foundation

Founder
Mitchell S. Rosenthal, M.D.
Phoenix House Founder
Executive Director of the Rosenthal Center for Clinical & Policy Studies

Senior Vice Presidents
Pouria Abbassi, P.E.
Regional Director
Phoenix House California

Michael D. Berkowitz
Director, Human Resources & Workforce Development
Phoenix House Foundation

John J. Diehl
General Counsel & Secretary
Phoenix House Foundation

Kevin T. Kirchoff
Chief Financial & Administrative Officer
Phoenix House Foundation

Andrew Kolodny, M.D.
Chief Medical Officer
Phoenix House Foundation

Patrick B. McEnaney
Regional Director
Phoenix House New England
Phoenix House Florida

Michael E. Moreland
Chief Operating Officer
Phoenix House Foundation
Acting Regional Director
Phoenix House New York

Doug Reed
Regional Director
Phoenix House Texas

Amy E. Singer
Director, Public/Private Partnerships & Business Development
Phoenix House Foundation

Deborah S. Taylor, R.N.
Regional Director
Phoenix House Mid-Atlantic

Vice Presidents
Stephen C. Donowitz
Director, Mergers & Acquisitions & Infrastructure Development
Phoenix House Foundation

Keith Y. Gordon
Director, Managed Care & Insurance
Phoenix House Foundation

Michael Hailye
Chief Information Officer
Phoenix House Foundation

Jill Nevins
Director, Development
Phoenix House Foundation

John Pierce
Director, Real Estate & Facilities
Phoenix House Foundation

Karen L. Sodomick
Director, Marketing & Communications
Phoenix House Foundation

Independent Auditors
Grant Thornton LLP

Pro Bono Counsel
Bean, Kinney & Korman, P.C.
Cravath, Swaine & Moore LLP
Latham & Watkins LLP
Nixon Peabody LLP
O’Melveny & Myers LLP
Seward & Kissel LLP
Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates
Vinson & Elkins LLP

The people of Phoenix House make a difference daily, personally, selflessly. Year in, year out.

2015 may be another year of challenges, but with your help, it will be a year of challenges met.
Phoenix House California
11600 Eldridge Avenue
Lake View Terrace, CA 91342
818 686 3000

Phoenix House Florida
510 Vonderburg Drive, Suite 301
Brandon, FL 33511
813 881 1000

Phoenix House Mid-Atlantic
521 N. Quincy Street
Arlington, VA 22203
703 841 0703

Phoenix House New England
99 Wayland Avenue, Suite 100
Providence, RI 02906
401 331 4250

Phoenix House New York
164 West 74th Street
New York, NY 10023
646 505 2000

Phoenix House Texas
Northbrook Atrium Plaza
2351 W. Northwest Highway, Suite 3265
Dallas, TX 75220
214 920 1628

www.phoenixhouse.org
1 800 DRUG HELP